

Interim Report

JANUARY - JUNE 2021

Q2

Continued margin improvements

- Currency translation effects continued to impact reported order intake, revenue and earnings negatively
- New Heights Programme delivering margin improvements in line with plan
- Continuing to exit the low margin Tower Internal business within Wind
- Underlying organic order intake growth, supported by strong performance in service

SECOND QUARTER

- Order intake decreased by 5% to MSEK 915 (962) with an organic increase of 1%
- Revenue decreased by 2% to MSEK 951 (976) with an organic increase of 4%
- EBITA increased to MSEK 126 (87), margin 13.2% (8.9)
- Result for the period increased to MSEK 78 (51)
- Earnings per share, basic and diluted, increased to SEK 1.45 (0.94)
- Cash flow from operations increased to MSEK 151 (124)

JANUARY - JUNE

- Order intake decreased by 2% to MSEK 1,988 (2,029) with an organic increase of 4%
- Revenue decreased by 5% to MSEK 1,797 (1,892) with an organic increase of 1%
- EBITA increased to MSEK 221 (166), margin 12.3% (8.8)
- Result for the period increased to MSEK 141 (92)
- Earnings per share, basic and diluted, increased to SEK 2.60 (1.70)
- Cash flow from operations was MSEK 263 (136)
- Leverage (Net Debt/EBITDA) at June 30, 2021 was 1.23 (1.50 as of December 31, 2020)

KEY FIGURES, GROUP	Q2 2021	Q2 2020	Δ	Jan-Jun 2021	Jan-Jun 2020	Δ
Order intake, MSEK	915	962	-5.0%	1,988	2,029	-2.0%
Revenue, MSEK	951	976	-2.5%	1,797	1,892	-5.0%
EBITA, MSEK	126	87	45.1%	221	166	33.0%
EBITA margin, %	13.2%	8.9%		12.3%	8.8%	
EBIT, MSEK	117	74	57.8%	203	142	43.5%
EBIT margin, %	12.3%	7.6%		11.3%	7.5%	
Result for the period, MSEK	78	51	54.7%	141	92	53.0%
Earnings per share, basic and diluted, SEK	1.45	0.94	54.3%	2.60	1.70	52.9%
Cash flow from operations, MSEK	151	124	22.2%	263	136	93.8%
Net debt/EBITDA, ratio	1.23	1.71	-28.1%	1.23	1.71	-28.1%

Comments by the CEO

In the quarter, currency translation effects continued to impact our reported order intake, revenue and earnings negatively. Organically, order intake and revenue continued to recover. Service continues to be a main contributor. We see clear signs of increased business activity in most of our segments and expect demand to continue to gradually improve in the coming quarters. Margins improved across all divisions in line with plan.

Organic order intake for the Group was up 1% in the quarter and with an underlying organic growth of 5%, excluding the effects of our exit from Tower Internals in Wind. We saw strong order development in Industrial, up 24% organically in the quarter and with organic growth also in the BMU division. In Construction, orders were at the same level as last year with solid order intake of new equipment sale and spare parts, while for Rental order intake was softer after a strong Q1. In Wind, the core business, except China, remained stable.

Revenue increased 4% organically and with an underlying organic growth of 8%, excluding the effects of our exit from Tower Internals. Construction showed strong growth of 24% driven by Equipment sales together with increased rental activity in Europe and Australia. BMU also had solid development. Revenue in Industrial decreased due to low backlog, and in Wind due to exiting Tower Internals. Service revenue was strong in all divisions.

Significant margin improvements

Our main focus for the year is to secure margin improvements and start implementing our divisional strategies to drive profitable growth. Our updated financial targets and sustainability target, presented in June, reflect the value creation potential we have identified and our contribution to workplace safety, reduced climate impact and social responsibility. I am pleased to see continued result improvements with a 45% increase in EBITA and a margin increase of 4.3 percentage points in the quarter. We saw margin improvements in all divisions supported by our cost reduction measures launched in 2020, improving factory production results and lowering SG&A expenses. This gives us a good base for further profitability improvements as volumes increase. I am pleased to see that BMU showed a positive result in Q2 as planned, and we continue to

execute on our planned activities to further lift the margin. In Wind, one-off costs were taken in the quarter to mitigate the effects of decreasing volumes in Tower Internals, that will continue for the rest of the year.

Cash flow was strong which further strengthen our financial position. The efficiency measures launched in 2020 are delivering well in line with the targeted savings and will from now on have full effect. So far, we have been able to manage the effects of raw material and freight cost increases. We have also managed the semi-conductor shortage issues. However, we see increased uncertainty regarding semi-conductor availability which could impact our supply. We continue to monitor these issues, as well as the development of the pandemic, and work with mitigating actions.

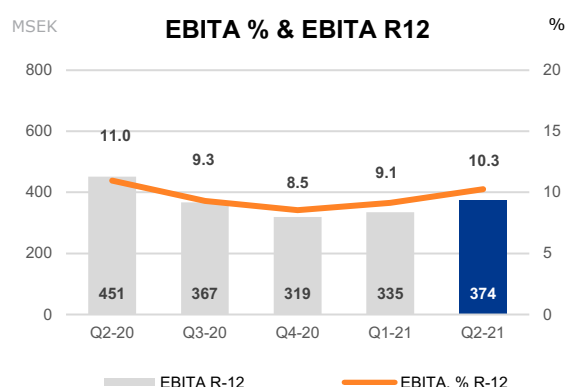
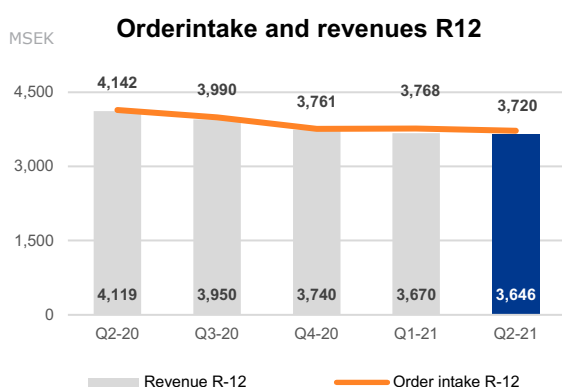
Prepared for growth

Our decentralised and customer focused divisions are now implementing the strategies for profitable growth. The core elements of the divisional growth strategies are; developing our value propositions, geographical expansion, further service penetration as well as pursuing M&A opportunities. The recent acquisition of Cento Engineering Group July 1 is an example of a bolt on acquisition expanding our service business.

We expect markets to continue to improve going forward, supported by trends like urbanization, digitalisation, sustainability and increased focus on safety. We are well on track to set the foundation for sustainable profitable growth and are highly committed to deliver on our targets.

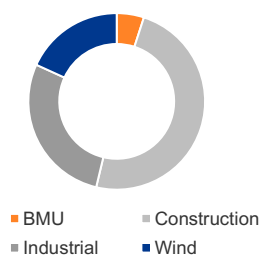


Ole Kristian Jødahl, President and CEO

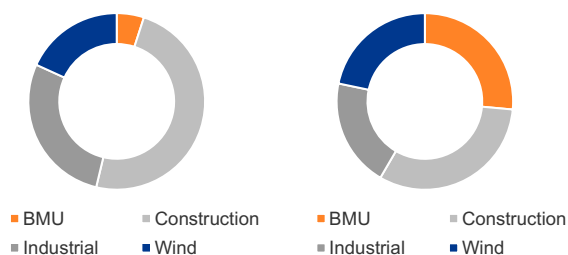


Group Performance

Share of EBITA



Share of revenue



SECOND QUARTER

Order intake in the quarter decreased by 5% to MSEK 915 (962) with an organic increase of 1%. Excluding the Tower Internals business in Wind that we are exiting, organic growth was 5%. Service orders showed strong performance in the quarter.

Revenue decreased by 2% to MSEK 951 (976) with an organic increase of 4%. Excluding the Tower Internals business in Wind that we are exiting, organic growth was 8%. The increase was driven by solid growth in Construction, BMU and service revenue in all divisions. Revenue decreased in Industrial due to lower backlog and Wind decreased due to exiting Tower Internals.

EBITA for the quarter was MSEK 126 (87), corresponding to a margin of 13.2% (8.9). EBITA-margins improved in all divisions in line with plan. One-off costs were taken in Wind to mitigate effects of lower volumes.

Amortisation in the quarter amounted to MSEK 9 (13) largely related to the acquired businesses. The decrease is related to customer relations fully amortized.

EBIT in the quarter amounted to MSEK 117 (74).

The financial net was MSEK -11 (-10). The interest net was MSEK -3 (-5), leases MSEK -1 (-2) and the remaining largely related to currency fluctuations.

Tax expense for the quarter was MSEK 27 (14), a tax rate of 25.5% (21.9%).

Result for the period amounted to MSEK 78 (51) where the increase came from the higher operating result. EPS thereby increased to SEK 1.45 (0.94) for the quarter.

Cash flow from operations in the quarter was MSEK 151 (124). The improvement comes from a higher operating result and further reduction in working capital of MSEK 12 (23).

Net investments in fixed assets in the quarter totalled MSEK 10 (16), of which MSEK 7 (12) was related to additions to the rental fleet.

Capitalised investments in intangibles amounted to MSEK 0 (3).

Net addition to borrowings amounted to MSEK 129 (9) used to finance the dividend paid of MSEK 162 (94).

JANUARY - JUNE

Order intake during the period decreased by 2% to MSEK 1,988 (2,029) with an organic increase of 4%. Excluding the Tower Internals business in Wind we are exiting, organic growth was 7%.

Revenue decreased by 5% to MSEK 1,797 (1,892) with an organic increase of 1% driven by solid growth in Construction, BMU and service revenue in all divisions. Revenue decreased in Industrial due to lower backlog and Wind decreased due to exiting Tower Internals.

EBITA for the period was MSEK 221 (166), corresponding to a margin of 12.3% (8.8). Compared to last year, all divisions have improved result and margin.

Amortisation in the period amounted to MSEK 17 (24) largely related to acquired businesses. The decrease in amortisation relates to customer relations from acquired businesses being fully amortized.

EBIT for the period amounted to MSEK 203 (142).

The financial net was MSEK -15 (-24) whereas interest net was MSEK -7 (-10), the impact from IFRS 16 was MSEK -3 (-4) and the remaining largely derived from currency impact.

Tax expense for the period was MSEK 48 (26) and the tax rate was 25.3% (22.0%).

Result for the period amounted to MSEK 141 (92) where the increase relates to the higher operating result. EPS increased to SEK 2.60 (1.70).

Cash flow from operations in the period was MSEK 263 (136) subsequent decrease in working capital of MSEK 29 (63).

Net investments in tangible fixed assets in the period totalled MSEK 26 (33). The majority of investments relate to additions in the rental fleet of MSEK 18 (18).

The capitalised investments in intangibles for ERP and Field Service Management Systems amounted to MSEK 3 (12).

Net addition to borrowings amounted to MSEK 11 (last year repayment of 65).

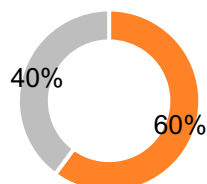
Dividend of MSEK 162 (94) was paid out in May.

ORDER INTAKE	Q2		Jan-Jun	
	2021	2020	2021	2020
Orders, MSEK	915	962	1,988	2,029
Change, MSEK	-48	-188	-41	-222
Change, %	-5.0%	-16.3%	-2.0%	-9.8%
Whereof:				
Volume & price, %	0.5%	-15.0%	4.1%	-10.3%
Exchange rate, %	-5.9%	-1.3%	-6.7%	0.5%
Acquisition & divestment, %	0.4%	0.0%	0.5%	0.0%

REVENUE	Q2		Jan-Jun	
	2021	2020	2021	2020
Revenue, MSEK	951	976	1,797	1,892
Change, MSEK	-24	-218	-95	-469
Change, %	-2.5%	-18.2%	-5.0%	-19.9%
Whereof:				
Volume & price, %	3.6%	-17.4%	1.3%	-20.3%
Exchange rate, %	-6.7%	-0.9%	-6.8%	0.5%
Acquisition & divestment, %	0.6%	0.0%	0.5%	0.0%

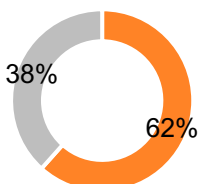
EBITA	Q2		Jan-Jun	
	2021	2020	2021	2020
EBITA, MSEK	126	87	221	166
Change, MSEK	39	-85	55	-157
Change, %	45.1%	-49.7%	33.0%	-49.0%
Whereof:				
Volume & price, %	52.1%	-49.7%	38.0%	-49.6%
Exchange rate, %	-9.8%	0.0%	-7.1%	0.6%
Acquisition & divestment, %	2.7%	0.0%	2.0%	0.0%

Share of order intake



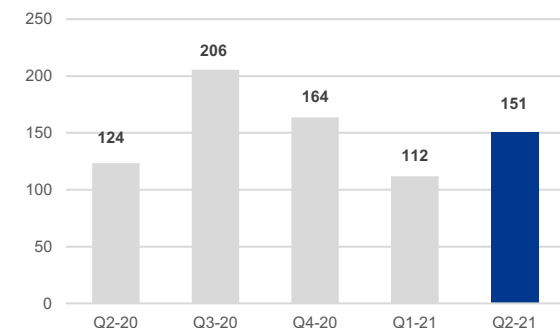
■ Equipment ■ Service

Share of revenue



■ Equipment ■ Service

Cash flow from Operations by quarter



FINANCIAL POSITION

As of June 30, 2021, net debt totalled MSEK 617 (680 as of December 31, 2020).

The equity ratio was 63.2% (62.8 as of December 31, 2020) and the leverage (net debt/EBITDA) was 1.23 (1.50 as of December 31, 2020).

EMPLOYEES

As of June 30, 2021, there were 2,063 (2,136) FTEs in the Group.

SIGNIFICANT EVENTS DURING THE REPORTING PERIOD JANUARY - JUNE 2021

Next step in the New Heights Programme

In October 2020, Alimak Group launched the New Heights programme, consisting of three steps 1. Establish the base, 2. Secure margin improvements and 3. Profitable growth. The first step of the programme is completed, and the Group has now entered the second step; Securing margin improvements.

As of January 1, 2021 a new organisation and subsequent reporting structure came into effect with four, customer centric divisions: BMU, Construction, Industrial, and Wind. As a consequence of this the reporting segments are changed compared to the Annual report 2020. A detailed description of the New Heights programme and the new organisation is found in the Annual Report 2020. The reorganisation in combination with restructuring will result in targeted annual savings of around MSEK 60, with full effect as of H2 2021.

Management changes

On February 9, 2021, Alimak Group appointed Thomas Hendel as CFO, effective as of May 17, 2021. Thomas Hendel joins Alimak Group from the role as Deputy Chief Financial Officer of Saab Group, a position he has held since 2016. He has 30 years of experience from different financial and general management roles within Saab and ABB, including as Interim Chief Financial Officer at Saab between May and September 2020.

On March 12, 2021, Alimak Group appointed Salomeh Tafazoli as EVP Industrial division, effective as of June 1, 2021. Salomeh Tafazoli was previously Vice President Sales and Marketing EMEA at Snap-on Equipment, an American based company listed on NYSE. She has extensive experience from the automotive industry, working with both products and services, and has previously held various strategic and commercial roles within Volvo Group and Car-O-Liner Group.

Updated financial targets

On June 17, 2021, The Board of Directors of Alimak Group decided to update the financial targets and dividend policy to reflect the value creation potential identified as part of the New Heights Programme launched in October 2020. In addition, the Group has decided on a new sustainability target.

The updated mid-term financial targets and dividend policy are:

Revenue growth target: 5-7%

The Group's mid-term target is to have an average annual revenue growth of 5-7% (previous target: achieve

an average annual organic revenue growth of at least 6%).

EBITA-margin target: 14-16%

The Group's mid-term target is to reach an operating EBITA margin of 14-16% (previous target: achieve an operating EBITA margin of at least 15%).

Net Debt/EBITDA target: ~2.0x

The company will maintain an effective capital structure with a net debt of around 2.0x EBITDA over a cycle. The capital structure will be flexible and allow for strategic initiatives (unchanged).

Dividend policy: 40-60%

The Group has a target of paying a dividend of 40-60% of its net profit to its shareholders (previous target: The Company aims to pay its shareholders approximately 50% of its net profit for the applicable period in dividends).

New sustainability target:

Aim to reduce CO2-footprint with 30% across our value chain by 2025.

Dividend for 2020

The Board of Directors proposed a dividend of SEK 2.00 (1.75) per share based on existing number of shares. In addition, the Board proposed an extra dividend of SEK 1.00. The proposed dividend was approved by the AGM and paid out in May.

FINANCIAL TARGETS AND POLICIES

Please refer to alimakgroup.com

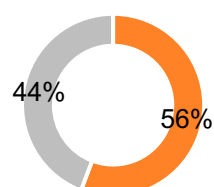
SIGNIFICANT EVENTS AFTER THE REPORTING PERIOD JANUARY - JUNE 2021

Alimak Group entered an agreement on July 1, 2021, to acquire the shares of Cento Engineering Group, a UK BMU engineering and service provider with a large share of the service portfolio consisting of Manntech units.

Cento Engineering Group's revenue in 2020 amounted to MGBP 5.1 (approximately MSEK 60) and the company will become a part of Alimak Group's BMU division. The purchase price is not material relative to Alimak Group's market capitalisation.

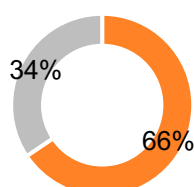
BMU

Share of order intake



■ Equipment ■ Service

Share of revenue



■ Equipment ■ Service

Order intake decreased by 1%, up 5% organically, to MSEK 233 (237). The growth was achieved through a significant increase in service order intake in most regions. Equipment sales decreased, particularly in the US market where we still face challenges due to delayed project awards.

Revenue increased by 6%, up 12% organically, to MSEK 252 (238). The increase was a result of improved service revenues in Europe and Americas. Equipment project revenue was also up, driven by strong volume in the Middle East as well as in Australia, which was underpinned by the Sydney Harbour Bridge project.

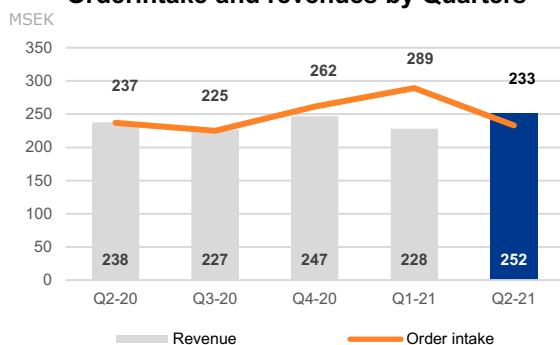
EBITA was MSEK 6 (-3), corresponding to a margin of 2.5% (-1.4). The improved result was driven by higher revenue volume, better utilisation and reduced SG&A costs. Activities to improve profitability are ongoing.

ORDER INTAKE	Q2		Jan-Jun	
	2021	2020	2021	2020
Orders, MSEK	233	237	523	488
Change, MSEK	-4	-148	34	-127
Change, %	-1.5%	-38.4%	7.0%	-20.6%
Whereof:				
Volume & price, %	5.1%	-39.7%	14.0%	-22.9%
Exchange rate, %	-8.4%	1.3%	-9.1%	2.3%
Acquisition & divestment, %	1.8%	0.0%	2.1%	0.0%

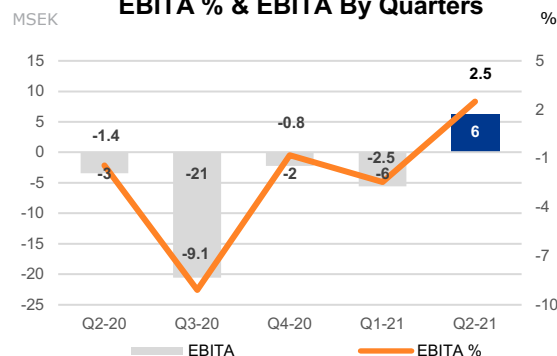
REVENUE	Q2		Jan-Jun	
	2021	2020	2021	2020
Revenue, MSEK	252	238	480	489
Change, MSEK	14	-84	-9	-89
Change, %	5.8%	-26.0%	-1.8%	-15.4%
Whereof:				
Volume & price, %	11.9%	-27.1%	4.6%	-17.3%
Exchange rate, %	-8.4%	1.1%	-8.4%	1.9%
Acquisition & divestment, %	2.3%	0.0%	2.0%	0.0%

EBITA	Q2		Jan-Jun	
	2021	2020	2021	2020
EBITA, MSEK	6	-3	1	-11
Change, MSEK	10	-18	12	-37
Change, %	283.7%	-123.3%	106.0%	-143.7%
Whereof:				
Volume & price, %	187.9%	-122.3%	78.9%	-141.5%
Exchange rate, %	26.4%	-1.0%	-2.9%	-2.2%
Acquisition & divestment, %	69.4%	0.0%	29.9%	0.0%

Orderintake and revenues by Quarters

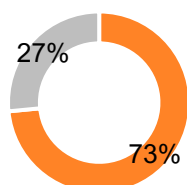


EBITA % & EBITA By Quarters

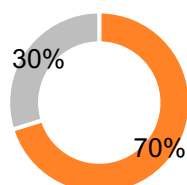


Construction

Share of order intake



Share of revenue



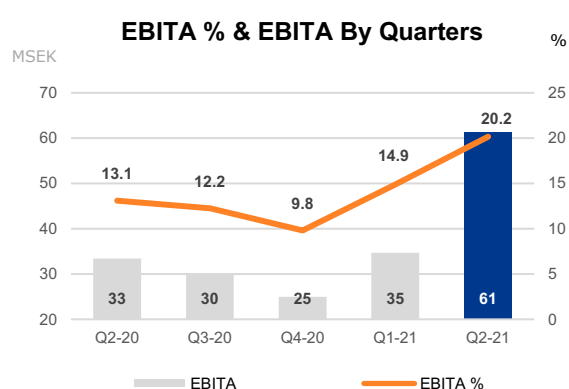
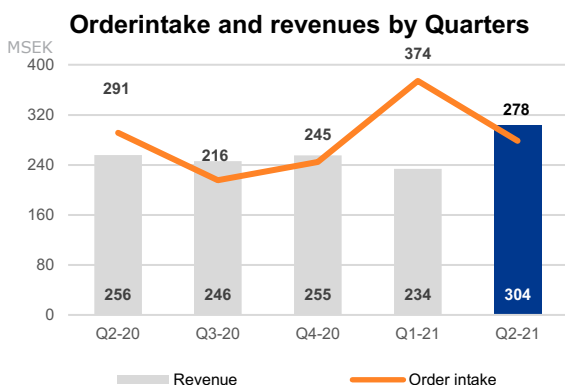
■ Equipment ■ Service ■ Equipment ■ Service

Order intake decreased by 4% to MSEK 278 (291) but was on par with last year organically. New equipment sale in Europe and Australia together with continuing Parts demand contributed positively. Order intake in Rental was lower year on year due to strong orders in Q1 2021. Year-to-date, Rental has had solid growth.

Revenue increased by 19% to MSEK 304 (256) and by 24% organically. The increase primarily comes from new equipment and parts deliveries in the Americas and Europe together with increased rental activity in Europe and Australia.

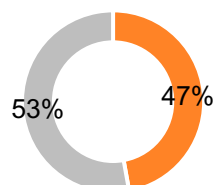
EBITA was MSEK 61 (33), corresponding to a margin of 20.2% (13.1%). The increase was due to the cost reduction measures launched in 2020 improving factory production results and lower SG&A expenses.

	Q2		Jan-Jun	
	2021	2020	2021	2020
ORDER INTAKE				
Orders, MSEK	278	291	653	628
Change, MSEK	-13	-8	25	-17
Change, %	-4.4%	-2.8%	3.9%	-2.7%
Whereof:				
Volume & price, %	-0.4%	-2.0%	8.8%	-3.4%
Exchange rate, %	-4.1%	-0.8%	-4.9%	0.7%
Acquisition & divestment, %	0.0%	0.0%	0.0%	0.0%
REVENUE				
Revenue, MSEK	304	256	537	506
Change, MSEK	48	-163	31	-255
Change, %	18.9%	-39.0%	6.1%	-33.5%
Whereof:				
Volume & price, %	24.4%	-38.7%	11.1%	-34.1%
Exchange rate, %	-5.5%	-0.3%	-5.0%	0.6%
Acquisition & divestment, %	0.0%	0.0%	0.0%	0.0%
EBITA				
EBITA, MSEK	61	33	96	66
Change, MSEK	28	-42	30	-69
Change, %	82.9%	-58.4%	45.5%	-50.9%
Whereof:				
Volume & price, %	85.3%	-58.0%	47.1%	-52.8%
Exchange rate, %	-2.4%	-0.4%	-1.6%	1.9%
Acquisition & divestment, %	0.0%	0.0%	0.0%	0.0%



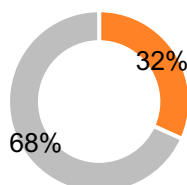
Industrial

Share of order intake



■ Equipment ■ Service

Share of revenue



■ Equipment ■ Service

Order intake increased by 18% to MSEK 247 (209) with an organic growth of 24%. The increase was mainly driven by solid Equipment sales in Europe but also in Americas and emerging markets as well as improvements in service and parts.

Revenue decreased by 24% to MSEK 189 (248) with an organic decrease of 18%. The decrease was mainly due to a low backlog and timing of some deliveries in the US. Americas currently impacting the most but shows positive signals with solid order intake.

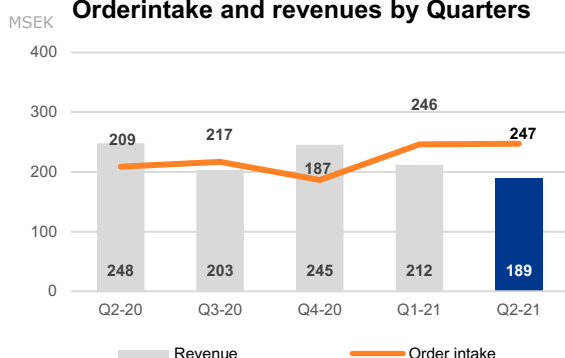
EBITA decreased to MSEK 35 (38) due to the lower revenue. However, the margin increased to 18.7% (15.2%) driven by the previously implemented cost reduction measures.

ORDER INTAKE	Q2		Jan-Jun	
	2021	2020	2021	2020
Orders, MSEK	247	209	493	464
Change, MSEK	38	-63	30	-106
Change, %	18.4%	-23.1%	6.4%	-18.6%
Whereof:				
Volume & price, %	23.6%	-21.9%	12.8%	-19.0%
Exchange rate, %	-5.2%	-1.2%	-6.4%	0.4%
Acquisition & divestment, %	0.0%	0.0%	0.0%	0.0%

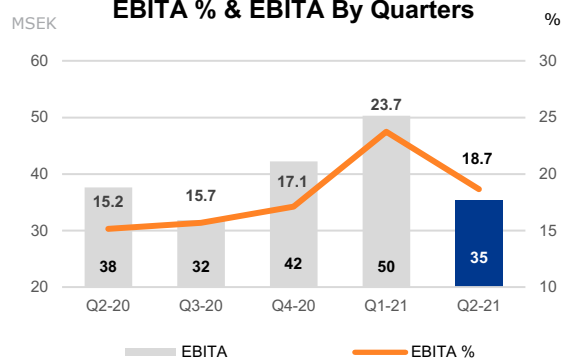
REVENUE	Q2		Jan-Jun	
	2021	2020	2021	2020
Revenue, MSEK	189	248	401	469
Change, MSEK	-59	-21	-68	-90
Change, %	-23.8%	-7.7%	-14.5%	-7.4%
Whereof:				
Volume & price, %	-18.4%	-5.4%	-8.5%	-16.2%
Exchange rate, %	-5.4%	-2.3%	-6.0%	8.8%
Acquisition & divestment, %	0.0%	0.0%	0.0%	0.0%

EBITA	Q2		Jan-Jun	
	2021	2020	2021	2020
EBITA, MSEK	35	38	86	76
Change, MSEK	-2	-16	10	-32
Change, %	-5.9%	-29.4%	13.1%	-29.9%
Whereof:				
Volume & price, %	1.2%	-31.1%	19.0%	-31.6%
Exchange rate, %	-7.1%	1.7%	-6.0%	1.7%
Acquisition & divestment, %	0.0%	0.0%	0.0%	0.0%

Orderintake and revenues by Quarters

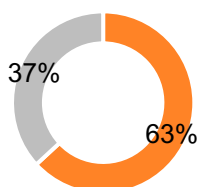


EBITA % & EBITA By Quarters



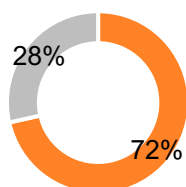
Wind

Share of order intake



■ Equipment ■ Service

Share of revenue



■ Equipment ■ Service

Order intake decreased by 31% to MSEK 156 (225), down 25% organically. The decrease is due to the decision to exit Tower Internals, affecting China and US. The delay of government support programs has slowed down the market in China, something expected to improve in Q4. Brazil and Northern Europe saw good order intake. Service order intake for the division was strong, up 26% organically. The decrease in order intake from Tower Internals in the quarter was MSEK 30 and MSEK 42 YTD.

Revenue decreased by 12% to MSEK 207 (234), down 5% organically. The decrease in revenue from Tower Internals in the quarter was MSEK 35 and with MSEK 46 YTD. UK showed solid development and revenue in the US was stable. Service revenue growth was strong.

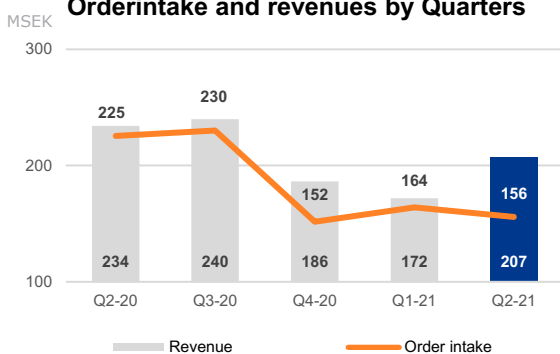
EBITA was MSEK 23 (20), corresponding to a margin of 11.1% (8.0%). The improvement was driven by the previously implemented cost reduction measures. One-off costs were taken in the quarter to mitigate effects of lower volumes in tower internals.

ORDER INTAKE	Q2		Jan-Jun	
	2021	2020	2021	2020
Orders, MSEK	156	225	320	449
Change, MSEK	-70	31	-130	28
Change, %	-30.9%	15.8%	-28.8%	6.8%
Whereof:				
Volume & price, %	-25.2%	21.9%	-22.7%	8.2%
Exchange rate, %	-5.7%	-6.1%	-6.2%	-1.4%
Acquisition & divestment, %	0.0%	0.0%	0.0%	0.0%

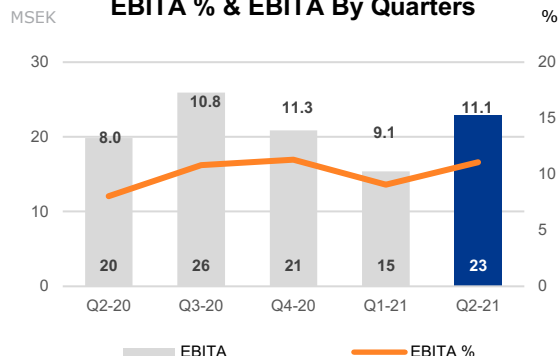
REVENUE	Q2		Jan-Jun	
	2021	2020	2021	2020
Revenue, MSEK	207	234	379	428
Change, MSEK	-27	50	-49	-34
Change, %	-11.7%	26.8%	-11.5%	-7.4%
Whereof:				
Volume & price, %	-4.9%	28.8%	-3.6%	-7.9%
Exchange rate, %	-6.8%	-2.0%	-7.9%	0.5%
Acquisition & divestment, %	0.0%	0.0%	0.0%	0.0%

EBITA	Q2		Jan-Jun	
	2021	2020	2021	2020
EBITA, MSEK	23	20	38	37
Change, MSEK	2	-9	2	-19
Change, %	11.7%	-10.1%	4.3%	-35.2%
Whereof:				
Volume & price, %	20.2%	-8.4%	11.6%	-24.5%
Exchange rate, %	-8.5%	-1.7%	-7.3%	-10.7%
Acquisition & divestment, %	0.0%	0.0%	0.0%	0.0%

Orderintake and revenues by Quarters



EBITA % & EBITA By Quarters



DECLARATION

The Board of Directors and CEO declares that the interim report presents a true and fair view of the operations, financial position and results of the Parent Company and Group, and describes the significant risks and uncertainties facing the Parent Company and the companies forming part of the Group.

Stockholm, 19 July 2021

Alimak Group AB (publ) corporate identity number 556714-1857

Johan Hjertzonsson
Chairman of the Board

Petra Einarsson
Board member

Helena Nordman-Knutson
Board member

Tomas Carlsson
Board member

Christina Hallin
Board member

Sven Törnkvist
Board member

Örjan Fredriksson
Employee representative

Christina Lindberg Ghimpu
Employee representative

Ole Kristian Jødahl
Board Member
President and CEO

This interim report has not been reviewed by the company's auditors.

Condensed statement of comprehensive income, Group

Amounts in MSEK	Note	Q2 2021	Q2 2020	Jan-Jun 2021	Jan-Jun 2020
Revenue	2	951.3	975.7	1,796.9	1,891.5
Cost of sales		-629.8	-662.4	-1,197.4	-1,287.0
Gross profit		321.7	313.3	599.5	604.5
Operating expenses		-204.6	-239.2	-396.2	-462.7
Operating profit (EBIT)		116.9	74.1	203.3	141.7
Financial net		-11.4	-9.8	-14.9	-23.8
Profit before tax (EBT)		105.5	64.3	188.4	117.9
Income tax		-27.2	-13.7	-47.6	-25.9
Result for the period		78.3	50.6	140.8	92.0
Attributable to owners of the parent company		78.3	50.6	140.8	92.0
Earnings per share, basic and diluted, SEK		1.45	0.94	2.60	1.70
OTHER COMPREHENSIVE INCOME					
Items that will not be reclassified to net profit for the period					
Remeasurements of defined benefit pension plans		-3.1	-3.0	19.3	-12.4
Income tax relating to remeasurements of pension plans		0.6	0.7	-4.0	2.7
Total		-2.5	-2.3	15.3	-9.7
Items that may be reclassified to net profit for the period					
Foreign exchange translation differences		-52.9	-173.8	73.6	-24.9
Change in fair value of cash flow hedges		1.4	0.6	-7.8	4.1
Income tax relating to change in fair value of cash flow hedges		-0.7	-0.1	2.1	-1.0
Total		-52.2	-173.3	67.9	-21.8
Other comprehensive income		-54.7	-175.6	83.2	-31.5
Total comprehensive income		23.6	-125.0	224.0	60.5
Attributable to owners of the parent company		23.6	-125.0	224.0	60.5

Condensed statement of financial position, Group

Amounts in MSEK	30 Jun 2021	30 Jun 2020	31 Dec 2020
ASSETS			
Goodwill and other Intangible assets	2,866.7	2,969.4	2,831.8
Property, plant and and equipment	349.9	369.1	351.4
Right-of-use assets	180.7	231.0	207.9
Financial and other non-current assets	265.6	211.0	215.1
Total non-current assets	3,662.9	3,780.5	3,606.2
Inventories	487.7	602.6	439.0
Contract assets	200.1	337.7	291.5
Trade receivables	798.4	862.1	769.2
Other receivables and assets	174.0	210.7	199.4
Prepaid expenses and accrued income	54.1	77.3	64.3
Short term investments	32.1	42.8	24.1
Cash and cash equivalents	271.6	221.8	225.6
Total current assets	2,018.0	2,355.0	2,013.2
TOTAL ASSETS	5,680.9	6,135.5	5,619.4
EQUITY AND LIABILITIES			
Shareholders equity	3,589.0	3,651.0	3,527.9
Long-term borrowings	616.0	941.9	666.8
Lease liability	123.0	178.4	158.1
Other long term liabilities	384.5	374.8	382.9
Total non-current liabilities	1,123.5	1,495.1	1,207.8
Short-term borrowings	119.5	104.0	48.7
Lease liability	62.6	58.8	56.5
Contract liabilities	66.3	89.1	75.8
Trade payables	250.9	303.5	246.1
Other current liabilities	469.1	434.0	456.6
Total current liabilities	968.4	989.4	883.7
TOTAL EQUITY AND LIABILITIES	5,680.9	6,135.5	5,619.4

Condensed statement of changes in equity, Group

Amounts in MSEK	Share capital	Other paid-in capital	Translation reserve	Hedging reserve	Retained earnings and profit for the period	Total equity
Opening balance, 1 Jan 2020	1.1	2,914.6	227.8	-3.2	543.9	3,684.2
Result for the period	-	-	-	-	92.0	92.0
Changes of fair value	-	-	-	4.1	-	4.1
Revaluation of pension plans	-	-	-	-	-12.4	-12.4
Tax attributable to revaluations	-	-	-	-1.0	2.7	1.7
Translation difference	-	-	-24.8	-	-	-24.8
Total comprehensive income	-	-	-24.8	3.1	82.3	60.6
Dividend	-	-	-	-	-94.3	-94.3
Share based payments	-	0.5	-	-	-	0.5
Closing balance, 30 Jun 2020	1.1	2,915.1	203.0	-0.1	531.9	3,651.0
Result for the period	-	-	-	-	90.7	90.7
Changes of fair value	-	-	-	-6.8	-	-6.8
Revaluation of pension plans	-	-	-	-	-11.3	-11.3
Tax attributable to revaluations	-	-	-	1.3	1.4	2.7
Translation difference	-	-	-198.4	-	-	-198.4
Total comprehensive income	-	-	-198.4	-5.5	80.8	-123.1
Closing balance, 31 Dec 2020	1.1	2,915.1	4.6	-5.6	612.7	3,527.9
Opening balance, 1 Jan 2021	1.1	2,915.1	4.6	-5.6	612.7	3,527.9
Result for the period	-	-	-	-	140.8	140.8
Changes of fair value	-	-	-	-7.8	-	-7.8
Revaluation of pension plans	-	-	-	-	19.3	19.3
Tax attributable to revaluations	-	-	-	2.1	-4.0	-1.9
Translation difference	-	-	73.6	-	-	73.6
Total comprehensive income	-	-	73.6	-5.7	156.1	224.0
Dividend	-	-	-	-	-161.6	-161.6
Share based payments	-	-1.3	-	-	-	-1.3
Closing balance, 30 Jun 2021	1.1	2,913.8	78.2	-11.3	607.2	3,589.0

Cash flow statement, Group

Amounts in MSEK	Q2 2021	Q2 2020	Jan-Jun 2021	Jan-Jun 2020
Operating activities				
Profit before tax	105.5	64.3	188.4	117.9
Depreciation, amortisation and impairment losses	43.6	44.7	83.1	92.6
Other non-cash items	-8.0	7.1	-12.2	3.6
Income taxes paid	-2.4	-15.6	-25.3	-141.5
Cashflow before change in working capital	138.7	100.5	234.0	72.6
Change in working capital				
Change in inventory	-22.4	36.1	-35.1	-3.9
Change in contract assets	49.3	-5.5	102.3	13.7
Change in operating receivables	-52.8	-65.2	-19.8	71.3
Change in operating liabilities	38.1	57.6	-18.6	-18.1
Cash flow from working capital	12.2	23.0	28.8	63.0
Cash flow from operating activities	150.9	123.5	262.8	135.6
Investing activities				
Purchase of intangible fixed assets	0.0	-3.1	-3.4	-11.5
Purchase of property, plant and equipment	-10.1	-16.5	-26.1	-33.3
Net change in short term financial investments	-4.5	18.1	-6.7	18.2
Cash flow from investing activities	-14.6	-1.5	-36.2	-26.6
Financing activities				
Proceeds from borrowings	158.1	91.6	169.9	138.0
Repayment of borrowings	-29.3	-82.6	-158.8	-202.6
Repayment of Lease liability	-22.4	-16.9	-37.5	-36.7
Dividends paid	-161.6	-94.3	-161.6	-94.2
Cash flow from financing activities	-55.2	-102.2	-188.0	-195.5
Net change in cash and cash equivalents	81.1	19.8	38.6	-86.5
Cash & cash equivalents at beginning of period	192.7	215.4	225.6	313.6
Exchange rate differences in cash and cash equivalents	-2.2	-13.4	7.4	-5.3
Cash & cash equivalents at end of period	271.6	221.8	271.6	221.8

Key figures

KEY FIGURES	2021			2020		
	Q2	Q1	Q4	Q3	Q2	Q1
INCOME STATEMENT ITEMS (MSEK)						
Order intake	915	1,073	845	888	962	1,067
Revenue	951	846	933	916	976	916
EBITDA	161	126	121	101	119	116
EBITA	126	95	86	67	87	79
EBIT	117	86	77	59	74	68
Result for the period	78	63	50	41	51	41
Total comprehensive income, MSEK	24	200	-127	4	-125	186
BALANCE SHEET ITEMS (MSEK)						
Total assets	5,681	5,673	5,619	6,022	6,136	6,382
Capital employed	4,206	4,331	4,208	4,508	4,668	4,916
Equity	3,589	3,728	3,528	3,655	3,651	3,870
Net debt	617	603	680	854	1,017	1,045
Goodwill and other intangible assets	2,867	2,914	2,832	2,954	2,969	3,086
Capital employed, excluding goodwill	1,908	2,003	1,948	2,163	2,307	2,477
Working capital	1,063	1,088	1,050	1,178	1,320	1,414
Cash and cash equivalents	272	193	226	229	222	215
CASH FLOW ITEMS (MSEK)						
Cash flow from working capital	12	16	55	104	23	40
Cash flow from operating activities	151	112	164	206	123	12
Cash flow for the period	81	-42	8	13	20	-106
Depreciations	-35	-31	-35	-34	-32	-36
Amortizations	-9	-9	-9	-9	-13	-12
Purchase of intangible fixed assets	0	-3	-3	0	-3	-8
Purchase of property, plant and equipment	-10	-16	-5	-23	-16	-17
Rolling 12 Months						
Order intake	3,720	3,768	3,761	3,990	4,142	4,329
Revenue	3,646	3,670	3,740	3,950	4,119	4,337
EBITDA	504	467	456	508	595	687
EBITA	372	335	319	367	451	537
EBIT	337	296	278	323	405	493
Result for the period	231	204	183	221	279	337
Total comprehensive income, MSEK	100	-48	-62	71	235	495
Cash flow from operating activities	632	605	505	567	496	478
Cash flow for the period	59	-2	-66	2	-101	-81

Key figures (cont)

	2021			2020		
	Q2	Q1	Q4	Q3	Q2	Q1
GROWTH (Year-Over-Year)						
Order intake, total %	-5.0	0.6	-21.3	-14.6	-16.3	-3.1
Order intake, organic %	0.5	7.3	-13.8	-8.6	-15.0	-5.1
Order intake, acquisitions %	0.4	0.7	0.2	0.0	0.0	0.0
Revenue, total %	-2.5	-7.7	-18.4	-16.0	-18.2	-21.5
Revenue, organic %	3.6	-2.1	-11.4	-10.3	-17.4	-23.4
Revenue, acquisitions %	0.6	1.7	0.4	0.0	0.0	0.0
FINANCIAL RATIOS						
Gross margin %	33.8	32.9	31.9	31.4	32.1	31.8
EBITDA margin %	16.9	14.9	13.0	11.0	12.2	12.6
EBITA margin %	13.2	11.2	9.2	7.3	8.9	8.7
Operating expenses % of revenue	21.5	22.7	23.6	25.0	24.5	24.4
Depreciation and amortization % of revenue	4.6	4.7	4.6	4.7	4.6	5.2
Investments % of revenue	1.1	2.3	0.9	2.5	2.0	2.7
Equity ratio %	63.2	65.7	62.8	60.7	59.5	60.6
Return on equity %	6.4	5.5	5.0	6.0	7.8	9.1
Return on capital employed %	8.0	6.8	6.2	6.8	8.5	10.2
Return on capital employed, excluding goodwill %	17.7	14.8	15.1	13.5	16.9	20.0
Net debt/EBITDA, ratio	1.23	1.29	1.50	1.68	1.71	1.52
Interest coverage ratio, times	-25.8	-17.7	13.8	6.4	8.0	7.0
SHARE RATIOS (SEK)						
Number of shares, thousands	54,158	54,158	54,158	54,158	54,158	54,158
Earnings per share	1.45	1.15	0.92	0.75	0.94	0.76
Equity per share	66.27	68.84	65.14	67.48	67.41	71.50
Cash flow per share	1.50	-0.78	0.15	0.23	0.37	-1.96
OTHER						
Number of Employees - Full Time Equivalent	2,063	2,033	2,049	2,087	2,136	2,200

Historical quarterly data 2019 – 2021

Amounts in MSEK	2021			2020			2019			
	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Order Intake										
BMU	233	289	262	225	237	252	327	304	384	231
Construction	278	374	245	216	291	337	255	254	300	346
Industrial	247	246	187	217	209	255	256	231	272	298
Wind	156	164	152	230	225	224	235	252	195	226
Total	915	1,073	845	888	962	1,067	1,073	1,039	1,150	1,101
Revenue										
BMU	252	228	247	227	238	251	300	288	322	256
Construction	304	234	255	246	256	251	350	273	419	343
Industrial	189	212	245	203	248	221	269	312	269	290
Wind	207	172	186	240	234	194	224	211	184	277
Total	951	846	933	916	976	916	1,143	1,084	1,193	1,167
EBITA										
BMU	6	-6	-2	-21	-3	-8	14	14	15	11
Construction	61	35	25	30	33	33	61	48	76	59
Industrial	35	50	42	32	38	38	53	64	53	55
Wind	23	15	21	26	19	16	6	25	28	26
Total	126	95	86	67	87	79	134	152	172	151
EBIT										
BMU	4	-7	-4	-22	-9	-13	10	9	11	6
Construction	61	34	25	30	33	32	60	48	75	59
Industrial	35	50	41	31	37	38	53	64	53	55
Wind	17	10	15	20	13	10	0	20	22	20
Total	117	86	77	59	74	68	123	141	161	140

Following the reorganisation that forms the base of the New Heights programme, the Group is since January 1, 2021 organised into four, customer centric divisions: Construction, Industrial, BMU and Wind. The subsequent reporting structure is also effective as of January 1, 2021 and is reported for first time in the interim report for the first quarter 2021. Numbers for periods before Q1 2021 are restated according to the new organisation.

Bridge

In MSEK	Q2 2021	Q2 2020	Jan-Jun 2021	Jan-Jun 2020
EBIT	116.9	74.1	203.3	141.7
Add back:				
Amortization	8.7	12.5	17.2	24.2
EBITA	125.6	86.6	220.5	165.9
Add back:				
Depreciation	35.0	32.2	65.9	68.5
EBITDA	160.6	118.8	286.4	234.4

In MSEK	30 Jun 2021	30 Jun 2020	31 Dec 2020
Non-current interest bearing debts	616.0	941.9	666.8
Current interest bearing debts	119.5	104.0	48.7
Non-current lease liability	123.0	178.4	158.0
current lease liability	62.6	58.8	56.6
Deduct:			
Long term interest bearing receivables	0.1	1.5	0.1
Short term interest bearing receivables	32.1	42.8	24.0
Cash and cash equivalents	271.6	221.8	225.6
Net debt	617.3	1,017.0	680.4
Net debt	617.3	1,017.0	680.4
Add:			
Shareholders equity	3,589.0	3,651.0	3,527.9
Capital Employed	4,206.3	4,668.0	4,208.3

Condensed Income statement, parent company

Amounts in MSEK	Q2 2021	Q2 2020	Jan-Jun 2021	Jan-Jun 2020
Revenue	-	2.7	-	5.5
Operating expenses	-9.1	-9.0	-16.1	-18.2
Operating profit/loss (EBIT)	-9.1	-6.3	-16.1	-12.7
Financial net	6.5	6.0	12.2	12.3
Profit/loss after financial items	-2.6	-0.5	-3.9	-0.4
Profit/loss before tax (EBT)	-2.6	-0.5	-3.9	-0.4
Income tax	0.6	0.0	1.0	0.0
Result for the period	-2.0	-0.5	-2.9	-0.4
Other comprehensive income	-	-	-	-
Total comprehensive income	-2.0	-0.5	-2.9	-0.4

Condensed Balance sheet, parent company

Amounts in MSEK	30 Jun 2021	30 Jun 2020	31 Dec 2020
Non-current assets			
Shares in group companies	1,898.4	1,898.4	1,898.4
Other non-current assets	3.5	2.4	10.0
Total non-current assets	1,901.9	1,900.8	1,908.4
Current assets			
Receivables from group companies	1,666.2	1,474.2	1,617.0
Other short term receivables	24.1	22.5	28.1
Cash and cash equivalents	-	6.6	11.0
Total current assets	1,690.3	1,503.3	1,656.1
TOTAL ASSETS	3,592.2	3,404.1	3,564.5
EQUITY AND LIABILITIES			
Shareholders equity	2,868.5	2,743.5	3,032.3
Untaxed reserves	63.2	47.3	63.2
Non-current liabilities, interest bearing	94.6	82.1	-
Current liabilities, interest bearing	59.4	-	-
Liabilities to group companies	484.4	518.9	438.3
Other current liabilities	22.1	12.3	30.7
TOTAL EQUITY AND LIABILITIES	3,592.2	3,404.1	3,564.5

Notes

NOTE 1. ACCOUNTING POLICIES

This Interim Report was prepared in accordance with IFRS, applying IAS 34, Interim Financial Reporting. The same accounting and valuation policies were applied as in the most recent annual report except for new and revised standards and interpretations effective from January 1, 2021. Non-IFRS measures are also presented in the report since they are considered to be important supplemental measures of the Alimak Group's performance. The definition of these can be found on the Group's homepage and a bridge from IFRS measures into non-IFRS measures is found on page 18 of this report.

Alimak Group AB is the Parent Company of Alimak Group. The Interim Report for the parent company has been prepared in accordance with the Annual Accounts Act and with the standard RFR 2 Reporting by a legal entity, issued by the Swedish Financial Reporting Board. The same accounting principles and methods of computation are followed in the interim financial statements as compared with the most recent annual report. Alimak Group AB is applying the exception from IFRS 16 allowed under RFR 2. Right-of-use assets or lease liabilities are not recognised.

A detailed description of the Groups risks and uncertainties can be found in the Annual report 2020. There are no significant changes in risks during the first half of 2021.

NOTE 2. REVENUE SPLIT

Amounts in MSEK	Q2 2021	Q2 2020	Jan-Jun 2021	Jan-Jun 2020
Europe	386.6	349.5	704.2	666.3
APAC	319.4	347.7	640.2	690.4
Americas	239.7	269.3	442.4	517.1
Other markets	5.6	9.2	10.1	17.7
Total	951.3	975.7	1,796.9	1,891.5
Over time				
BMU	165.1	162.3	322.4	347.5
Construction ¹⁾	48.0	48.3	93.0	97.4
Industrial	6.6	40.3	9.8	52.2
Wind	-	-	-	-
Total over time	219.7	250.9	425.2	497.1
Point in time				
BMU	86.6	75.7	157.6	141.1
Construction	256.0	207.3	444.4	409.0
Industrial	182.4	207.8	391.2	416.7
Wind	206.6	234.0	378.5	427.6
Total point in time	731.6	724.8	1,371.7	1,394.4
Total	951.3	975.7	1,796.9	1,891.5

¹⁾ Part of business area Construction is accounted for applying IFRS 16, Leases.

NOTE 3. FINANCIAL INSTRUMENTS

Amounts in MSEK	Total carrying amount		
	30 Jun 2021	30 Jun 2020	31 Dec 2020
FINANCIAL ASSETS			
Derivative financial instruments	-	4.4	6.2
Other financial receivables	1,080.3	1,135.3	1,010.1
Cash and cash equivalents	271.6	221.8	225.6
Total	1,351.9	1,361.5	1,241.9
FINANCIAL LIABILITIES			
Derivative financial instruments	12.7	3.5	5.0
Interest bearing debts	735.6	1,046.3	716.5
Other financial liabilities	631.2	728.0	653.7
Total	1,379.5	1,777.8	1,375.2

Fair values are the same as carrying values for all financial assets and liabilities.

FINANCIAL ASSETS AND LIABILITIES AT FAIR VALUE

30 Jun 2021	Level 2
Financial assets	
Currency derivatives	-
Total	-
Financial liabilities	
Currency derivatives	12.7
Total	12.7
30 Jun 2020	Level 2
Financial assets	
Currency derivatives	4.4
Total	4.4
Financial liabilities	
Currency derivatives	3.5
Total	3.5
31 Dec 2020	Level 2
Financial assets	
Currency derivatives	6.2
Total	6.2
Financial liabilities	
Currency derivatives	5.0
Total	5.0

Level 1 - quoted prices in active markets for identical financial instruments

Level 2 - inputs other than quoted prices included in level 1 that are observable for the financial instrument, either directly (i.e. as prices) or indirect (i.e. derived from prices).

Level 3 - inputs for the financial instrument that are not based on observable market data (unobservable inputs)

Currency derivatives are valued at fair value by discounting the difference between the contracted forward rate and the rate that can be subscribed for on the balance sheet date for the remaining contract term.

NOTE 4. ACQUISITIONS

No acquisitions are made in Q2 2021.

In 2020 (Q3) Alimak Group made one minor acquisition, the assets of Verta Corporation, an American service provider with a large share of the portfolio consisting of Manntech units.

NOTE 5. ASSETS PLEDGED AND CONTINGENT LIABILITIES

As of June 30, 2021, the maximum potential future payments Alimak Group could be required to make under issued financial guarantees totalled MSEK 438.3 (June 30 2020, 432.0, December 31 2020, 361.6) of which MSEK 437.7 (June 30 2020, 431.4, December 31 2020, 361.0) refers to indemnity bonds for commitments to customers. Assets pledged totalled MSEK 27.8 (June 30 2020, 18.2, December 31, 2020, 24.5).

FINANCIAL CALENDAR.

— The Interim Report for the third quarter of 2021 will be published October 21, 2021.

— The year-end report of 2021 will be published on February 10, 2022

Alimak Group's financial calendar is available at www.alimakgroup.com

TELEPHONE CONFERENCE/PRESENTATION

A telephone conference for investors, analysts and financial media will be held at 11.00 CEST on Tuesday July 20, 2021. CEO Ole Kristian Jørdahl and CFO Thomas Hendel will present and comment on the report. The presentation, held in English, can also be followed via audiocast.

To participate by phone – please call:

SE: +46850558375

UK: +443333009274

US: +1 6319131422 (Only for US number/ PIN: 81755376#)

Link to audiocast:

<https://streams.eventcdn.net/alimak/january-june-2021/>

DEFINITIONS

Alimak Group presents certain financial measures that are not defined in the interim report in accordance with IFRS. Alimak Group believes that these measures provide useful supplemental information to investors and the company's management when they allow evaluation of trends and the company's performance. As not all companies calculate the financial measures in the same way, these are not always comparable to measures used by other companies. These financial measures should not be seen as a substitute for measures defined under IFRS. For definitions of key figures that Alimak Group uses, please visit

<https://www.alimakgroup.com/English/investor-relations/financials/definitions/>

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investor@alimakgroup.com

This information is information that Alimak Group AB is obliged to make public pursuant to the EU Market Abuse Regulation and the Securities Markets Act. The information was submitted for publication, through the agency of the contact persons set out above, at 08.00 CEST on July 20, 2021.

About Alimak Group

Alimak Group is a world-leading provider of vertical access solutions for professional use. Through a global reach covering more than 100 countries, the Group provides products and unmatched service and support solutions leading to improved safety, productivity, resource efficiency, under the brands Alimak, CoxGomyl, Manntech, Avanti and Alimak Service. The Group has an installed base of more than 70,000 elevators, hoists, platforms, service lifts and building maintenance units around the world. Founded in Sweden 1948, the Group has its headquarters in Stockholm, 11 production and assembly facilities in 8 countries and 2,000 employees around the world. www.alimakgroup.com